Notice of Children’s Services Overview and Scrutiny Panel Meeting

Thursday 13 October 2016 at 6.00pm

HMS Phoebe Committee Room, Town Hall, Bournemouth

Panel Members:
Councillor Christopher Wakefield – Chair
Councillor Susan Phillips – Vice-Chair
Councillor Malcolm Davies
Councillor Norman Decent
Councillor Bobbie Dove
Councillor Cheryl Johnson
Councillor Don McQueen
Councillor Rae Stollard
Councillor Simon Bull

Non-elected voting Members:
Mrs P Marchiori-White - Roman Catholic Diocesan Board
Mr A Hogg - Church of England Diocesan Board

Parent Governor Members:
Brett Milner - Primary Phase
Rosa Trout - Secondary Phase

All Members of the panel are summoned to attend this meeting to consider the items of business set out on the agenda at page 3 below.

The Public, press and any Councillor are welcome to attend this meeting.

For further information, please contact: Alex Vine, Democratic and Overview and Scrutiny Officer, Legal and Democratic, Town Hall, Bourne Avenue, Bournemouth BH2 6DY.
Tel: 01202 454713
E-Mail: alex.vine@bournemouth.gov.uk
Public Involvement

The Children’s Services Overview and Scrutiny Panel welcomes members of the public to contribute to the meeting

1. by asking to speak on an agenda item or a community issue as a ‘Deputation’; or

2. by asking a public question - any member of the public whose name appears on the Electoral Roll for Bournemouth - which includes a person under the age of 16 years living in Bournemouth and who is escorted by a qualifying adult; or

3. by presenting a petition in relation to items on the agenda.

A request to speak as a deputation, ask a question or present a petition must be sent in writing or email to Alex Vine at the address shown above by no later than 6.00 p.m. on Wednesday 12 October 2016.

A loop system for hearing impairment is provided in the meeting room. There is disabled access to the building.

Councillors and visitors with particular needs should inform the Council before arriving at the meeting.

This agenda together with records of decisions and reports are available on the Council’s web site at http://www.bournemouth.gov.uk

A copy of this document may be available on request in alternative formats.

For information on translating documents into another language visit the Council’s website: http://www.bournemouth.gov.uk/Accessibility.aspx

Audio Recording and Filming:

This meeting may be audio recorded by the Council for subsequent publication on the Council’s website. Anyone may audio record, film, take photographs and/or use social media such as tweeting and blogging when this meeting is open to the public. Anyone wishing to record this meeting in anyway must do so in accordance with Council Procedure Rule 108 and the Council’s protocol for filming and audio recording at public meetings and the Public Notice on Filming and Recording Meetings which can be found using the following link:

Agenda

Items to be considered while the meeting is open to the public

1. **Apologies**

2. **Substitute Members**

   The Democratic Services Officer will report on any changes in the membership of the Panel under Procedure Rule 89.

3. **Declarations of Interest**

   Members are asked to declare any disclosable pecuniary interests at the meeting, under Rule 5 as set out below:

   Declarations of Interest by Members and Officers:

   a. It is the responsibility of every Councillor to declare, at the relevant stage of a meeting, any disclosable pecuniary interest in any item under consideration as required by the Localism Act 2011 or in any event by the time the item of the business is reached.

   Members are also asked to state fully the nature of the interest(s), which will be recorded in the record of decisions. If any member has a query on any particular matter, please contact the Democratic Services Officer in advance of the meeting.

4. **Confirmation of Minutes**

   To agree the minutes of the meeting held on 15 September 2016 published at the following link:


   and to review the action points circulated at ‘4’.
5. Public items

a Public Questions

The Democratic Services Officer will report on any public questions received by the notice deadline.

b Deputations

The Democratic Services Officer will report on any deputation requests received by the notice deadline.

c Petitions

The Democratic Services Officer will report on any petitions received by the notice deadline.

NOTE: Timings are approximate and subsequent agenda items may run later than scheduled depending on the number of public items received.

**NOTE FOR MEMBERS OF THE PANEL**

In the interests of a full debate, Members are asked to consider the following reports and supply any questions for Officers in advance of the meeting. Please send questions to Democratic Services by Wednesday 12th October using the details provided in this agenda.

Item to be considered with the press and public excluded

NOTE: In relation to the item of business appearing below, the Panel is asked to consider the following resolution: ‘That under Section 100(A)(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items of business on the grounds that it involves the likely disclosure of exempt information as defined in paragraphs 1 and 2 in Part I of Schedule 12A of the Act and that the public interest in withholding the information outweighs such interest in disclosing the information.’
6. **Annual Report of the Registered Manager of Milton House**  
   6:05pm – 6:25pm

   See *non-public* report circulated at ‘6’.

   **Description of exempt information:**

   Paragraph 1 – Information relating to any individual  
   Paragraph 2 – Information which is likely to reveal the identity of an individual

   **To be presented by:** Penny Lodwick, Service Manager, Looked After Children and Care Leavers Service.

   **The meeting will resume in public session**

7. **Ambitions Plan**  
   6:25pm – 6:45pm

   To consider progress made in relation to the Ambitions Plan following the recent OFSTED inspection and the LGA Peer Review. Circulated at ‘7’.

   **To be presented by:** Sue Ross, Service Director, Children’s Social Care.

8. **Child Sexual Exploitation (CSE)**  
   6:45pm – 7:05pm

   Following the recent OFSTED inspection and the LGA Peer Review the Panel has requested a detailed report on the Council’s progress with regards to CSE. Circulated at ‘8’.

   **To be presented by:** Sheila Meakin, Service Manager, Children’s Social Care

9. **Youth Services Offer**  
   7:05pm – 7:25pm

   To consider the use of the borough’s Youth Centres and the current youth offer in Bournemouth. Circulated at ‘9’.

   **To be presented by:** Geraint Griffiths, Head of Integrated Youth Services.
10. **Plan for Children, Young People and Their Families** 7:25pm – 7:45pm

To review the plan in advance of it being adopted. Circulated at ‘10’.

**To be presented by:** Neil Goddard, Service Director, Community Learning and Commissioning.

11. **Forward Plan** 7:45pm – 7:55pm

To consider the forward plan of the panel with a view to agreeing priorities and confirming dates for forthcoming items. Circulated at ‘11’.

12. **Any other business**

To consider any other business of which prior notice has been received and by special circumstances, which shall be specified in the minutes, the Chair is of the opinion that the items should be considered as a matter of urgency.

**FUTURE MEETINGS**

17 November 2016, 18:00

18 January 2017, 18:00

16 March 2017, 18:00
**Recommendation:**

1. That the Panel consider and update the action points as appropriate

<table>
<thead>
<tr>
<th>Minute number</th>
<th>Item and Relevant Officer</th>
<th>Action*</th>
<th>Outcome and Benefit</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>*Items remain until action completed.</td>
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**Actions arising from Panel Meeting: 15 September 2016**

<table>
<thead>
<tr>
<th>Minute number</th>
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</tr>
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<tbody>
<tr>
<td>63</td>
<td>Children’s Trust - Performance Management - Quarter 1 2016/17 Service Director - Community Learning and Commissioning</td>
<td>To inform the Panel at the next meeting in October whether any surplus bursary funds which are not used are carried over into the following year.</td>
<td>Outcome TBC</td>
</tr>
<tr>
<td>62</td>
<td>Annual Report on Children’s Social Care Compliments and Complaints Executive Director - Adults and Children</td>
<td>To include data on the outcomes of complaints in the next annual report of compliments and complaints in 2017.</td>
<td>Outcome TBC</td>
</tr>
<tr>
<td>61</td>
<td>Offending Rates and Looked After Children</td>
<td>To provide feedback to the Panel on the impact of current arrangements with the Police out of court disposal process for children in care.</td>
<td>Outcome TBC</td>
</tr>
<tr>
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<tr>
<td></td>
<td>Executive Director - Adults and Children</td>
<td>*Items remain until action completed.</td>
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</tr>
<tr>
<td>61</td>
<td>Offending Rates and Looked After Children DCYOS Manager</td>
<td>To include benchmarking data from the corresponding Poole and Dorset YOS reports in future YOS reports to be heard by the Panel. The chairman also requested that the reports include context regarding what has worked, or what hasn’t worked, and why.</td>
<td>Outcome TBC</td>
</tr>
<tr>
<td>56 (b)</td>
<td>24-Hour Helpline Executive Director - Adults and Children</td>
<td>To update the Panel at the next meeting in October with any further progress on the new 24-hour helpline service</td>
<td>Outcome TBC</td>
</tr>
</tbody>
</table>
| 56 (c)        | Emotional Health and Wellbeing Strategy Update Service Director, Community Learning and Commissioning | To circulate a report on the Emotional Health and Wellbeing Strategy to the Panel in November.  
Note: It was agreed in the chairman’s agenda briefing that this should be circulated to Panel Members by email outside of a formal meeting, in advance of the meeting in November. | Outcome TBC |
| 56 (d)        | CSE Action Plan Executive Director - Adults and Children | To circulate an update on whether the fire service had been contacted in relation to the CSE Action Plan outside of a formal meeting. | Outcome TBC |

*Actions arising from Panel Meeting: 21 July 2016*
<table>
<thead>
<tr>
<th>Minute number</th>
<th>Item and Relevant Officer</th>
<th>Action*</th>
<th>Outcome and Benefit</th>
</tr>
</thead>
</table>
| 49 | Regional Adoption Agency  
Julie Saunders, Business Change Officer | Pass to Cabinet the Panel’s recommendation that a Regional Adoption Agency be adopted. | To be considered by Cabinet on 9 November.  
Cabinet will be aware of the scrutiny that has been applied to this issue in advance of a decision. |

### Actions arising from Panel Meeting: 16 June 2016

| 41 | Any Other Business  
Service Director - Children and Young People. | Response to question on use of grants such as the recent Grant Alert on bullying.  
The Service Director undertook to report to the corporate team the need to make arrangements for the Council to evaluate the use of these grants. | Outcome TBC |

### Actions arising from Board Meeting: 14 April 2016

| 28 | Emotional Wellbeing and Mental Health Strategy  
Sue Ross, Service Director - Children’s Social Care. | The Panel asked Officers to explore options for a 24 hour helpline for LAC and Care Leavers that could be provided in conjunction with other agencies/local authorities.  
Officers gave an update at 16 June 2016 meeting, explaining the range of provision was still being explored. Further information was expected at the 21 July | Outcome TBC |
<table>
<thead>
<tr>
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<tbody>
<tr>
<td></td>
<td></td>
<td>*Items remain until action completed.</td>
<td>✓</td>
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<tr>
<td>2016 meeting. The Chairman has since requested that this information be circulated to Panel Members by email.</td>
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<tr>
<td>28</td>
<td>Emotional Wellbeing and Mental Health Strategy Neil Goddard, Service Director - Community Learning and Commissioning.</td>
<td>That Officers highlight the importance of prevention in the strategy and that the strategy be amended to be clearer and contain objective SMART goals where appropriate.</td>
<td>Outcome TBC</td>
</tr>
<tr>
<td>30</td>
<td>Child Sexual Exploitation Action Plan Sue Ross, Service Director, Children’s Social Care</td>
<td>That contact be made with the Fire Service in relation to CSE awareness.</td>
<td>Outcome TBC</td>
</tr>
<tr>
<td></td>
<td></td>
<td>To improve CSE awareness across the borough</td>
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Children’s Services Overview and Scrutiny Panel

<table>
<thead>
<tr>
<th>Report Subject</th>
<th>Children’s Services Ambitions Plan 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Meeting date</td>
<td>Thursday, 13 October 2016</td>
</tr>
<tr>
<td>Cabinet Portfolio</td>
<td>Councillor Nicola Greene, Education and Children’s Services and Deputy Leader of the Council</td>
</tr>
<tr>
<td>Corporate Lead</td>
<td>Jane Portman, Adults and Children, Executive Director, Deputy Chief Executive</td>
</tr>
<tr>
<td>Service Director</td>
<td>Sue Ross, Service Director, Children’s Social Care</td>
</tr>
<tr>
<td>Status</td>
<td>Public</td>
</tr>
<tr>
<td>Report author</td>
<td>Sue Ross, Service Director, Children’s Social Care</td>
</tr>
<tr>
<td>Report Summary</td>
<td>This report presents a progress update of the Ambitions Plan. The Panel asked for a brief summary and detail on actions rated Red or Amber.</td>
</tr>
<tr>
<td>Recommendations</td>
<td>The Panel are requested to: a. review and comment on the progress of the Ambitions Plan and b. consider any issues arising</td>
</tr>
<tr>
<td>Reasons for recommendations</td>
<td>Throughout 2015 the Panel have had oversight of the Ofsted Action Plan and more recently the feedback from a Peer Review. This new Ambitions Plan has been designed to move the service forward using the findings of the Peer Review and addressing the outstanding actions from the Ofsted Action Plan and giving a continuous improvement focus so that children’s services can become outstanding.</td>
</tr>
</tbody>
</table>

1. Background information

1.1 In October 2014, in response to the areas of improvement highlighted in the Ofsted inspection report of Services to Children in Need of Help and Protection, Children Looked After and Care Leavers, an action plan was developed. The inspection took place during April and May 2014.

1.2 The progress and delivery of the action plan has been overseen by the Service Improvement Board, which is accountable to the Children’s Trust Programme Group. The implementation of this plan has been monitored quarterly by the Children’s Services Overview and Scrutiny Panel.

1.3 From the Ofsted improvement action plan, 60% of the actions have been completed, reviewed and the impact measured and are now embedded into practice with an agreed ‘business as usual’ owner and appropriate reporting mechanisms in place. A further 10% of the actions are well advanced towards
implementation with the remaining 30% needing to be reviewed, redefined and reprioritised.

1.4 It is these actions that have been carried forward into the new plan, termed the ‘Ambitions Plan’.

1.5 The findings of the peer review undertaken in November 2015 were reported to the Panel on 20th January 2016. The review found good practice and highlighted progress on the Ofsted actions and gave further consideration to service improvements. These areas for development combine with the outstanding Ofsted actions and together these have created the new Ambitions Plan for children’s services.

2. The Ambitions Plan

2.1 The vision for this plan is based upon us delivering a compelling narrative about the most important areas of service which need to be focussed on to deliver an excellent children’s service. This will enable our staff to understand and engage with key activities and achieve our ambitions for children and young people.

There are eight themes to the plan, as follows:

Theme 1: Child Protection and Sexual Exploitation
Objective - To ensure that every child and young person who is subjected to any form of abuse get the help they need to be safe and to work with our agency partners to prevent abuse occurring.

Theme 2: Referral systems and MASH
Objective - To ensure that families who need help get easy access to appropriate advice and to the services they need.

Theme 3: Sufficiency and development of service provision
Objective - To ensure that services which are commissioned for children and young people are of high quality and good value and are sufficient for the needs of Bournemouth children, young people and their families.

Theme 4: Developing an excellent workforce
Objective - To ensure the work force is sufficiently skilled and motivated to deliver the required services and the Council recruit and retain the best possible staff to enable services to be sustainable and strong.

Theme 5: RAISE and IT systems to support practice
Objective - To ensure that the IT systems and other technological support is fit for purpose and adds value to the services provided.

Theme 6: Quality Assurance and Audit
Objective - To ensure that systems and processes for working with children and young people are effective, accurate and ensure quality of delivery.

Theme 7: Communications
Objective - To ensure that the level of communication with staff, partners, stakeholders and service users is effective.

Theme 8: Looked after children and children and young people requiring permanence
Objective - That the parental responsibility for children and young people is only assumed by the local authority where there is clear evidence that this is necessary and is in the child/young person’s best interest. To ensure all those children and young people have their right to a family life upheld and to ensure that substitute care is of the best quality.

3. Summary of progress

3.1 Across the eight themes a total of 50 tasks have been assigned to a number of delivery leads.

These delivery leads are responsible for consolidating and monitoring progress and they do this by calling on the experience of staff across children’s services and the wider Council. Each task has a target delivery date and each task has been RAG rated for the progress so far. The definition of RAG is as follows:

R, red - a serious challenge, not yet progressing appropriately remedial action required.

A, amber - some challenges, not yet achieved, with some mitigating action in place.

G, green - on target to be achieved

B, blue - completed

Currently one task is red, eleven are amber, thirty-four are green and four are blue, completed.

3.2 The red rated task currently is about how we incorporate the risk assessment of Child Sexual Exploitation into supervision of young people to ensure all risk factors are taken into account in case planning. The CSE risk assessment document is being redesigned with Police colleagues to ensure the most accurate recording and that best practice guidelines are followed across the Police and local authority.

3.3 Following an audit of children reported missing and those subject to CSE a more detailed plan has been drawn up targeting the development of a robust system for gathering and analysing data in relation to children at risk of CSE, including information held by partners; developing increased awareness of CSE across the Social Care workforce; providing more robust Management oversight of CSE and making better use of quality assurance activities to evaluate and improve services.
3.4 The amber tasks include:

- **Defining operational and strategic responsibilities for CSE**

  The progress on the development of the identification and response to children and young people reported missing and those at risk of CSE is the subject of a separate paper also being presented to the Panel on 13th October 2016.

- **Multi-Agency Safeguarding Hub - MASH**

  Good progress is being made on MASH developments with protocols agreed by three authorities. Dorset has agreed to relocate the front door and co-locate with the police in advance of MASH. This will work as a pilot and Bournemouth will move into a MASH arrangement in 2017, once inter agency protocols have been agreed.

- **LSCB threshold document**

  A review of LSCB threshold document was completed in March 2016 and draft thresholds circulated for consultation. This work is to be fully implemented and embedded with practitioners April 2017.

- **Staff recruitment**

  The recruitment process continues through the year targeting the recruitment of advanced social work practitioners and high calibre social worker managers.

- **Leadership training**

  Future leadership and management courses are being developed in conjunction with Bournemouth University as part of the new Pan-Dorset Health and Social Care Academy.

- **Practice educators**

  In addition, further Practice Educators are needed to undertake the postgraduate qualification and ensure that social workers in training and in their first year as a registered social worker is focussed on their development as skilled practitioners.

- **Review of critical processes to improve the efficiency of social work**

  Completion of this task is dependent upon the RAISE replacement implementation.
• **Data**

There are a number of barriers to be overcome regarding the use of data and the functionality of the data collection system. A preferred supplier for the replacement of RAISE has been identified and work will start shortly on the implementation of the new system which will be take about 18 months. This is key to achieving the Ofsted improvement actions in respect of data compliance and data monitoring.

• **Increase the visibility of social workers**

New links are being forged with other departments / teams across the council using the children and families Ambitions Plan agenda.

• **Feedback from children, young people and families**

A variety of mechanisms for ensuring systematic feedback is gathered from service users including the use of the MOMO application for LAC & Care Leavers and other approaches.

• **Staff survey**

The results of the last survey have been scrutinised and workshops held with representative groups in order to develop a range of actions to improve morale.

3.3 The blue rated completed tasks are subject to a rigorous task closure process where the quality assurance group scrutinise the evidence supporting closure ensuring that the changes deliver a benefit and are embedded in practice.

4 **Conclusion**

4.1 The Service Improvement Board now called the ‘Ambitions Board’ met on 6th September 2016 to review progress. The next meeting is planned for 1st November 2016 and bi-monthly from thereon.

4.2 The Ambitions Board, chaired by the Executive Director and supported by the Cabinet member holds the delivery leads to account for reporting on delivery progress against the tasks identified.

4.3 A separate progress update was presented to the Children’s Trust Board on 20th September 2016.
<table>
<thead>
<tr>
<th>Report Subject</th>
<th><strong>Child Sexual Exploitation - CSE</strong></th>
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<tr>
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<td>Status</td>
<td>Public</td>
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<tr>
<td>Classification</td>
<td>For approval</td>
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<tr>
<td>Key Decision</td>
<td>Yes</td>
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<td>Impacts on Key Policy Framework</td>
<td>Yes</td>
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<tr>
<td>Report author/s</td>
<td>Sue Ross, Service Director, Children’s Social Care 01202 458721, <a href="mailto:sue.ross@bournemouth.gov.uk">sue.ross@bournemouth.gov.uk</a> Sheila Meakin, Service Manager, Children’s Social Care 01202 452765, <a href="mailto:sheila.meakin@bournemouth.gov.uk">sheila.meakin@bournemouth.gov.uk</a></td>
</tr>
<tr>
<td>Executive summary</td>
<td>The report details the progress of work to improve the multiagency data collection on children reported missing from home and on children and young people who may be at risk of child sexual exploitation (CSE). The report also summarises the current operational response to missing children and to young people at risk of child sexual exploitation.</td>
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<tr>
<td>Recommendations</td>
<td>That the Panel:</td>
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<td>1) comment on the report</td>
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<td>2) consider any additional information they wish to scrutinise from children’s social care and/or its multi-agency partners about the progress being made to improve the management of, and response to, children and young people reported missing and children and young people at risk or are subject to child sexual exploitation.</td>
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</tbody>
</table>
The importance of accurate and timely reporting on missing children and young people subject to child sexual exploitation is a matter which continues to receive the priority at national, regional and local level and is part of the Council’s responsibility for the safeguarding of young people in the Borough.

1 Background detail

1a The publication of Professor Alexis Jay’s report into Child Sexual Exploitation (CSE) of children and young people published in 2014 drew significant national attention to the potential scale and seriousness and risk of organised sexual exploitation of children and young people which was being uncovered in Rotherham. The report challenged all statutory agencies to develop their awareness of and response to, the potential for such CSE to be happening in their area.

1b Subsequently similar significant and large scale CSE activity has been found to exist in Rochdale, Oxford, Bristol and Derby and many ongoing investigations and prosecutions are being undertaken which dealt with current and historical allegations of CSE.

1c Whilst for many areas of the country the Jay report and subsequent government guidance on responding to the risks of CSE came as a ‘wake up call’, in Bournemouth the Local Safeguarding Children’s Board partners Police and Health services had already embarked on the early stages of awareness raising on CSE and on developing joint operation responses to risks of CSE and children and young people who were vulnerable and may be experiencing threats of CSE or were engaging in CSE activity.

1d The national pressure in the wake of large scale and appalling revelations about the apparent denial of the existence of CSE by the Police and the Council in Rotherham, led to a considerable urgency for all Councils to develop and maintain complex, sophisticated multi-agency data reporting mechanisms on CSE risks as well as decisive operational responses by social workers, Police and others to the identification, investigation and support of victims of CSE. This of course has occurred in a context of major organisational changes in all statutory agencies designed to deliver savings for the most part, and no additional resources have been available nationally or regionally to deliver a gold standard response to CSE despite its complexity and seriousness heightened.
Perhaps the most damning of all the findings of the Jay report was the determination that ‘The challenge and scrutiny function of the Safeguarding Board and of the Council itself was lacking over several years at a time when it was most required.

In Bournemouth scrutiny and challenge in respect of CSE has been evident from the frequency of the reports to this Panel and elsewhere. Reports to Overview and Scrutiny 20th January 2016 and April 2016 were presented in respect of CSE. Similarly reports to the Children’s Trust Board, LSCB and to the Ambitions Board have been a regular feature of multi-agency and Council business.

These previous reports demonstrate the progress that the Council and it partners have made to the development of identification and response to CSE. The details of the current achievements and challenges highlight the considerable focus that these matters continue to receive by Council children’s services staff, Police and other partners.

There are still challenges to achieve our aspiration to provide the highest quality of identification, data collection and management of risk of CSE but progress is being made and this is identified below.

Ofsted’s inspection regime of local authority services nationally has given considerable priority to the efficiency of responses to CSE but with a particular focus to the timelines of interagency responses to children and young people reported missing to the Police. This is because they consider that our ability jointly to communicate about, make contact with and share information within a 72 hour timescales to children and young people reported missing is key to both the Police and the local authority’s ability to understand and respond to their local CSE risk.

Some authorities (for example South Tyneside) have been inspected by Ofsted on their response to children and young people reported missing and those at risk of CSE. Whilst Bournemouth has not been subject to such an inspection by Ofsted, we have been developing our services in line with best practice as outlined in the Ofsted requirements and have taken considerable time, with our multi-agency partners to critically examine our data collection and response to CSE and missing children and apply the same degree of rigorous scrutiny used by Ofsted which represents our ambition to provide an outstanding service. To this end in June of this year, under the auspices of the Children’s Trust, officers conducted a mock Ofsted inspection of children missing and those at risk of CSE and the response to the findings are outlined below along with other developments in
2 Children and young people reported missing

2a Bournemouth Council are party to a Pan Dorset service and protocol which commissioned Barnardo’s to provide return home interviews for missing children. Operational links between the Police and the Council to share information about missing children have been well established on a Pan Dorset level. However, the “missing” protocol in place left some room for differences in interpretation about the meaning of response to missing reports. Whilst national guidance too is also open to interpretation, it is clear that the gold standard to achieve is that every child or young person reported missing to the Police is seen within 72 hours by someone who is trained to assess the potential of risk of any CSE, and then that information requires co-ordination by suitably trained Social Workers and Police to see whether there is intelligence able to be extrapolated from the return home interview (RHI) which requires criminal or welfare investigation and/or response.

2b This scrutiny protocol in Bournemouth’s view, therefore, required revision to enable all parties to sign up to the highlighted expectation that not only would the young person be contacted with 72 hours but that they would also be seen by a suitably trained professional.

2c We have now revised our protocol and strengthened the Council’s performance in RHI’s by providing 2 trained and experienced youth workers to conduct these interviews. In addition, we have provided an experienced, qualified and trained CSE specialist social worker who co-ordinates all results of missing instances with the Police and ensures that risks are identified and shared.

2d In the last 3 months of operation of the revised draft protocol all RHI’s of children and young people reported missing were completed within 24 hours and seen within 72 hours. This is a considerable improvement in previous performance.

2e There is still work to do however on the design and build of a RHI /Risk analysis form for the client record (RAISE) to support the missing protocol. The limiting factor is the availability of programmer time to code and develop this documentation and test it with users.

2f The Pan Dorset contract with Barnardo’s to provide RHI’s does not fulfil this standard of expectation. The Commissioning Manager is
currently seeking to revise the contract with Barnardo’s who are not able, under the current existing Pan Dorset contract, to deliver the RHI’s which Bournemouth require.

2g The data collection and analysis of missing children across the Police and the Council is complex because of lack of compatibility of systems and the speed in which information requires to be shared and analysed. In order to develop this data gathering and sharing function we have established a full time data analyst post and he has been employed since this year and is making substantial improvements to our internal collection and to the work cross agency with the Police. It is envisaged that this will be completed by the end of this calendar year and will be rolled out across all partners – Police, Health, Barnardo’s by the end of March 2017.

2h Further dip sampling and or auditing of data and operation of the protocol will be revised as part of the quality assurance activity of the Council and the LSCB. The Service Manager (standards) in children’s social care will be developing the programme over the coming months to be reported on to the CSE sub group of the LSCB.

3 Child Sexual Exploitation (CSE)

3a The existing Pan Dorset CSE protocol required revisions in the light of developing operational responses. This is currently being revised and tested and will be completed and rolled out to partners by the end of the calendar year.

3b The information sharing processes with the Police were found in the mock Ofsted to have limitations, principally through the unavailability of key personnel. This has now been addressed and resolved satisfactorily.

3c The strengthening of our operational response to CSE in children social care over the last 6 months has led to the need to revise our CSE protocol to develop CSE risk assessment tools which can be built into the RAISE reporting system. As with missing children RTI’s as described above, progress on systemising this reporting is complex work which requires resources which are in short supply. This has been referred to the Head of IT for prioritisation.

4 CSE awareness raising and publicity
4a  Bournemouth Council and its partners have been very successful in the widespread promotion of messages about awareness of the risks of CSE and the need to report.

4b  The work corporately across the Council to bring CSE into the consciousness of taxi-drivers, licences, youth works, social workers and workers in the leisure and tourism sector has been very considerable. This preventative and promotional work is being continued. A learning programme for taxi drivers is now in use and will be revised in the light of feedback received.

4c  Children’s Social Care are recruiting another CSE specialist social worker who once in post will be able to extend the areas of CSE training and awareness raising.

5  Managerial oversight

5a  An ever present inherent danger in complex areas of activity and response in matters such as child sexual exploitation is that awareness raising rightly defines it as ‘everyone’s business’ but the complexity and multi-agency nature of the responses required, means that without very careful planning development and improvements can become ‘no-body’s business’. To ensure this cannot happen in Bournemouth and that CSE continues to be given the priority it requires, the detailed complex improvement work required to enable us to deliver a gold standard response is overseen and monitored by the Ambitions Board chaired by the Executive Director, Jane Portman and the Lead Cabinet Member Councillor Nicola Greene who attend all Board meetings. The Ambitions Board meets bi-monthly.

5b  The CSE and missing improvement work is part of a detailed action plan which will be reported at each Board as part of theme 1 of the ‘Ambitions Plan’ which is concerned with child safeguarding and CSE. The next Board meeting is on the 1st November 2016 and a RAG rated report on all areas of progress described above will be presented at that Board.

5c  In addition last year the LSCB conducted multi agency audits of 6 CSE cases and is currently planning a further audit through the Pan Dorset quality assurance group.

6  Conclusions and recommendations

6a  The Overview and Scrutiny Panel should note the progress and continuing work on developing more responsive services for
children and young people reported missing and those at risk of CSE.

6b Scrutiny should endorse the approach of revision of protocols for CSE and missing in Bournemouth to ensure the timelines of response and information sharing and to ensure our services

6c Further areas of awareness raising and promotion of CSE awareness should be noted and any further areas recommended to be prioritised.

7 Summary of finance and resourcing implications

The services have been, and continue to be developed from existing budget within Children’s Social Care. Because the numbers of children in the Looked After system have reduced over the last year it has been possible to re-allocate £150k to the fund of the improved data management function and operation response to missing children and CSE.

8 Summary of legal implications

None

9 Summary of human resource implications

None.

10 Summary of environmental impact

None

11 Summary of equalities and diversity impact

None

12 Summary of risk assessment

None in addition to those already reported.

13 Background Papers

13a Bournemouth Borough Council Inspection of services for children in need of help and protection, children looked after and care leavers and Review of the effectiveness of the local safeguarding children board
   Inspection date: 30 April 2014 – 21 May 2014
   Report published: 30 June 2014
13b Reflections on Child Sexual Exploitation; Louise Casey CB; 03/2015

13c Report of Inspection of Rotherham Metropolitan Borough Council; Louise Casey CB; 02/2015

13d Serious Case Review into Child Sexual Exploitation in Oxfordshire; Alan Bedford; 02/2015
http://www.oscb.org.uk/case-reviews/

13e LSCB Pan Dorset CSE Strategy
http://pandorsetscb.proceduresonline.com/chapters/p_ch Sexual_exploit.html#Further

13f Bournemouth CSE strategy
http://bournemouthcs.proceduresonline.com/chapters/docs_library.html

13g Statutory Definition of Child Sexual Exploitation

13h Child sexual exploitation and children missing from home, care or education: Ofsted targeted inspection guidance

13i Framework and guidance for the Ofsted inspection of local authority arrangements and services for children in need of help and protection

13j Joint targeted area inspection of the multi-agency response to abuse and neglect in South Tyneside Metropolitan Borough
## Executive summary
Cabinet approved a report in September 2014 which recommended a new model for the Integrated Youth Service. This report reviews the impact of implementing the new model to the Youth Service.

The Youth Service has made considerable progress towards achieving the aims of the transformation process. Performance against key indicators has been maintained, the number of individuals participating in service programmes has increased, numerous service improvements and have been implemented and efficiency savings have been realised.

The move towards a delivery model focused upon targeting support and improving outcomes within priority neighbourhoods and for the most vulnerable groups of young people has resulted in a significant reduction in the number of youth work sessions.
offered. This reduction has most significantly affected Youth Centres outside the Council’s priority neighbourhoods.

A range of partnerships with voluntary and community sector organisations have been established in an attempt to mitigate the impact of the new delivery model. Such mitigation has been varied in its success. Some Youth Centres outside the priority neighbourhoods have increased the quantity and variety of activities available to young people, while at others we have been as yet unable to replace Council resourced activity with voluntary and community sector provision. Action to expand the quantity and range of activities available to young people at Youth Centres is ongoing.

The Youth Service will continue to develop the effectiveness and efficiency of services it provides to benefit young people, specifically by achieving greater integration with other services which contribute to the Early Help agenda.

<table>
<thead>
<tr>
<th>Recommendations</th>
<th>The panel are asked consider and comment on the impact of changes to the youth services.</th>
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</thead>
<tbody>
<tr>
<td>Reasons for recommendations</td>
<td>The Panel are assured that changes to the Youth Service have improved provision for young people.</td>
</tr>
</tbody>
</table>
Background Detail

1. Cabinet agreed that the Youth Service would implement a second Core Service Transformation from April 2015, the aim of which would be to develop new approaches for delivering services that would deliver improved outcomes for vulnerable young people and reduce costs.

2. The objectives of the new approach were to:

   a) Extend information advice & guidance provision and improve the service’s use of information technology and social media to provide young people with easier access to high quality, local information, advice and guidance.

   b) Promote active citizenship through establishing more formal and informal mechanisms for young people’s involvement and participation in the design of services, decision making and engagement in the democratic process.

   c) Increase volunteering, entrepreneurship and opportunities to develop the skills young people require to make the transition to work and adulthood.

   d) Target support and improve outcomes within the Council’s priority neighbourhoods and for our most vulnerable groups of young people.

   e) Progress towards delivery model based upon co-production and co-delivery with communities, voluntary sector and young people.

   f) To realise efficiency savings of £500,000 over a two-year period.

Scope of the Review

3. The review specifically requested consideration of the impact of the changes upon Youth Centres. However, as an underlying principle of the transformation was the move of Council resources away a traditional youth centre based model of youth work to an approach which focused on empowering young people and their families and targeting resources on supporting vulnerable young people and the Council’s priority neighbourhoods, this should be viewed in the context of the wider transformation of the Youth service.
Impact of the Service Transformation

4. Service performance against key indicators was maintained or improved.
   - Rate of young people not in education, employment or training reduced from 5.9% to 5.2% between 2014 and 2016.
   - Percentage of young people whose EET status is not known reduced from 6.8% to 5.5% between 2014 and 2016.
   - Most recent data relating to the rate of under 18 conceptions remains better than the national average and that of our statistical neighbours.

5. The number of group youth work sessions delivered by the Council and the total number of attendances at these sessions reduced by 43% and 39% respectively, while the number of different individuals attending such sessions has increased by 7%.
   - Total number of attendances at group youth work sessions: 25,791 (2014/15) to 15,693 (2015/16).
   - Number of different individuals attending group youth work sessions: 2771 (2014/15) to 2957 (2015/16).

6. Re-allocating staffing resources has enabled the Service to provide intensive one to one support for vulnerable individuals who have been identified by a range of partners. The Service is currently receiving an average of 21 requests for such support per month.

7. A wide range of targeted group work interventions have been developed and offered to young people. These have included:
   - Great Minds, supporting young people with low level mental health issues.
   - Youth Health Champions, a peer led health promotion programme.
   - Supertry, a peer support group for socially isolated young people with anxiety issues.
   - A programme of young people at risk of Child Sex Exploitation.
   - Go for It! Sessions supporting NEET young people to develop employability skills and re-engage with education, employment or training.
   - The Domain, a youth club which develops the social skills of young people with learning and social difficulties.
8. The development of a website and social media platforms under the brand of https://b-townyouth.co.uk has enabled young people to access high quality, local information, advice and guidance and request support online. In August 2016 the website received 4757 views, 818 of which were of “Help and Support” pages. Direct requests for support made through the website are increasing and have ranged from young people requesting advice over post 16 options to young people in crisis situations.

9. A young person’s Information, Advice and Guidance centre was opened in Boscombe in 2016. Young person friendly services are currently offered from the premises by the Youth Service, Health Service, training providers and voluntary sector organisations.

10. A Council wide approach to involving children and young people in decision making was written. The result of this has been an increased emphasis upon involving young people in decision making across the Council. The Youth Service itself has facilitated numerous opportunities for young people to shape services and influence decision making including:
   - The Bournemouth Youth Committee
   - A Youth Conference
   - Young people’s involvement in Overview and Scrutiny Panel Meetings
   - The Young People’s SEND participation group
   - Parliament Week Debate
   - Participation in Police and Crime Commissioner and NHS consultations and participation groups
   - Young People’s participation in recruitment and selection processes

11. Opportunities for young people to engage in and be recognised for their volunteering have been increased through partnering with Bournemouth 2026 and Bournemouth CVS to create the Bournemouth Volunteer Award.

12. Many of these projects and services have been co-produced with partners including YMCA Bournemouth, BHCA, BCVS, Chatterboxes, Space Youth Project, AIM Community, parent’s groups and young people themselves. Co-ordination and collaboration between the Council and voluntary sector organisations has been improved through the development of a quarterly Youth Link meeting.

13. The developments outlined above were achieved in the context of making £700,000 of efficiency savings. In addition to the initial £500,000 savings a further £200,000 was required from April 2016.
Impact Upon Individual Youth Centres

14. The impact of the service transformation upon the programmes offered by individual Youth Centres is outlined in the table below.

**Boscombe**
Council delivered Services were retained in Boscombe. Delivery base relocated from “Top Spot” in Churchill Gardens to “507” a brand new young people’s information, advice and guidance centre in the Cotton Exchange Development on Christchurch Road in 2015.

<table>
<thead>
<tr>
<th>Attendees: 259 (2014/15), 330 (2015/16), Increase 28%</th>
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<tbody>
<tr>
<td><strong>2014/15 Programme</strong></td>
</tr>
<tr>
<td>• 12 Youth Club sessions (Youth Service)</td>
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**Henry Brown Youth Centre (West Howe)**
Council delivered services were retained at the Henry Brown Youth Centre. The centre underwent a £120,000 refurbishment which was completed in July.

<table>
<thead>
<tr>
<th>Attendees: 169 (2014/15), 216* (2015/16), Increase 28% * numbers include period of closure for refurbishment</th>
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</thead>
<tbody>
<tr>
<td><strong>2014/15 Programme</strong></td>
</tr>
<tr>
<td>• 5 Youth Club sessions (Youth Service)</td>
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**Townsend Youth Centre**
Council delivered services were retained at in Townsend Youth Centre. Ownership of the centre transferred from the Townsend Youth Partnership to YMCA Bournemouth in 2015.

<table>
<thead>
<tr>
<th>Attendees: 263 (2014/15), 304 (2015/16), Increase 16%</th>
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</thead>
<tbody>
<tr>
<td><strong>2014/15 Programme</strong></td>
</tr>
<tr>
<td>• 9 Youth Club sessions</td>
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<tr>
<td>• Children’s Project (Youth Service)</td>
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<tr>
<td>East Howe Youth Centre</td>
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<td>------------------------</td>
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<tr>
<td><strong>Refurbished in 2015</strong></td>
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<tr>
<td><strong>2014/15 Programme</strong></td>
</tr>
<tr>
<td>• 4 Youth Club sessions (Youth Service)</td>
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<tr>
<th>Embassy Youth Centre – Winton</th>
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<tbody>
<tr>
<td><strong>2014/15 Programme</strong></td>
</tr>
<tr>
<td>• 2 Youth Club sessions (Youth Service)</td>
</tr>
<tr>
<td>• Club for Adults with learning difficulties (Gateway / MENCAP)</td>
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<tr>
<td>• Karate Club</td>
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<tr>
<th>Littledown Youth Centre</th>
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<tr>
<td><strong>2014/15 Programme</strong></td>
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<tr>
<td>• 3 Youth Club sessions (Youth Service)</td>
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<tr>
<td>• Total Respect LAC Group (BBC – CSC)</td>
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<tr>
<td>• Choices Club for Adults with learning difficulties (BBC-ASC)</td>
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### Muscliff Youth Centre

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<thead>
<tr>
<th><strong>2014/15 Programme</strong></th>
<th><strong>2016/17 Programme</strong></th>
<th><strong>Future Plans</strong></th>
</tr>
</thead>
</table>
| • 3 Youth Club sessions  
  • Young Carers Group (Youth Service) | • Young Carers Group  
  • Peer Led Youth Club (Youth Service)  
  • Young Person’s Training Cafe (SWRAC)  
  • Children’s Tennis Clubs  
  • AFCB Children’s Football  
  • Cheer Leading Club  
  • Skateboarding Club  
  • Dance Club | • Continue to seek VCSO partners to deliver activities from premises and generate income.  
• Partner with Youth Options to develop range of universal and targeted Youth Work at the premises |

### Sussed: Young People’s Information Advice and Guidance Centre (Kinison)

<table>
<thead>
<tr>
<th><strong>2014/15 Programme</strong></th>
<th><strong>2016/17 Programme</strong></th>
<th><strong>Future Plans</strong></th>
</tr>
</thead>
</table>
| • 5 IAG Drop in sessions  
  • 3 Youth Programme  
  • Young Person’s Job Club (Youth Service)  
  • 2 Young Person’s Sexual Health Clinic (DHUFT)  
  Counselling Service (CCG funded) | • Individual Support  
  • 4 IAG Drop in sessions  
  • 1 Youth Programme  
  • 2 Young Person’s Job Club (Youth Service)  
  • Young Person’s Sexual Health Clinic (DHUFT) | • Continue to seek Council, Health and VCSO partners to deliver services from premises |

15. Pokesdown and Fusion (Town Centre) Youth Centres are owned and managed by Bournemouth YMCA. The Council withdrew staff from these centres in 2014. The YMCA has been supported to maintain provision for young people at these venues.

### Future Developments

16. The Youth Service will continue to develop the effectiveness and efficiency of services it provides to benefit young people in line with the objectives of the transformation process. A key strategy to achieve this will be increased integration with other services which contribute to the Early Help agenda.

### Options

17. Not relevant to this report.
Summary of Financial a Resource Implications

18. The Youth Service has achieved £700,000 of efficiency savings since April 2015. Further efficiency savings will be required from April 2017.

Summary of Legal Implications

19. Ongoing support from Legal and Property Services will be required in relation to creating new lease arrangements relating to buildings.

Summary of Human Resource Implications

20. The restructuring of the Service has resulted in the redundancy of 12.2 full time equivalent posts, involving 22 individuals, 15 of whom chose voluntary redundancy. Other staffing reductions have been achieved through individuals leaving the organisation.

Summary of Environmental Impact

21. There are no predicted environmental impact issues in year one, however there may be some additional travel for staff and young people to access provision.

Summary of Equality and Diversity Implications

22. A full Equalities Impact Needs Assessment was completed to inform decision making through the transformation process.

Summary of the Risk Assessment

23. Potential risks which could prevent further progress towards achieving the aims of the service transformation include:

a. The community and voluntary sector may be unwilling or unable to deliver youth offer activities at some Youth Centres.

b. Requirement for achieve further efficiency savings renders new model unviable.
Background Papers
Integrated Youth Service CST Phase 2: Review of Integrated Youth Service and the Bournemouth Youth Offer. This paper can be found with the agenda items at:

Appendices
None.
Children’s Services Overview and Scrutiny Panel

<table>
<thead>
<tr>
<th>Report Subject</th>
<th>Plan for Children, Young People and Families 2016 - 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Meeting date</td>
<td>13 October 2016</td>
</tr>
<tr>
<td>Cabinet Portfolio</td>
<td>Councillor Nicola Greene, Education and Children’s Services</td>
</tr>
<tr>
<td>Corporate Lead</td>
<td>Jane Portman, Adults and Children, Executive Director, Deputy Chief Executive</td>
</tr>
<tr>
<td>Service Director</td>
<td>Neil Goddard, Service Director, Community Learning and Commissioning</td>
</tr>
<tr>
<td>Status</td>
<td>Public</td>
</tr>
<tr>
<td>Classification</td>
<td>For Consultation</td>
</tr>
<tr>
<td>Key Decision</td>
<td>No</td>
</tr>
<tr>
<td>Impacts on Key Policy Framework</td>
<td>Yes</td>
</tr>
<tr>
<td>Report author</td>
<td>Rachel Gravett, Lead Commissioner Children, Community Learning &amp; Commissioning</td>
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<td>☏ 01202 458067</td>
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<td>✉ <a href="mailto:rachel.gravett@bournemouth.gov.uk">rachel.gravett@bournemouth.gov.uk</a></td>
</tr>
<tr>
<td>Executive summary</td>
<td>Through the Children’s Trust arrangements, the Council works collaboratively with all partners providing services to children, young people and families in Bournemouth. The refreshed Plan for Children, Young People and Families sets out the strategic outcomes that the Trust will measure its performance against for the period to March 2020. The priorities that have been identified complement and support those set out in other strategic plans such as the Health and Well Being Strategy and the Council’s Corporate Plan.</td>
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<tr>
<td></td>
<td>The purpose of this report is to present the refreshed plan to Panel, ask for comment and endorsement for presentation to Cabinet for recommendation to Council that the refreshed Plan be adopted.</td>
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<tr>
<td></td>
<td>The Plan is currently in draft form awaiting final approval by the Children’s Trust Board.</td>
</tr>
<tr>
<td>Recommendations</td>
<td>Panel are requested;</td>
</tr>
</tbody>
</table>
1. to comment on and endorse the draft refreshed Plan for Children, Young People and Families 2016 – 2020 which has been reviewed jointly between all Children’s Trust partners

2. to recommend to Cabinet and Council that the refreshed plan be adopted.

| Reasons for recommendations | The Plan for Children, Young People and Families 2014 – 2017 has been developed and adopted by the Bournemouth Children’s Trust and The Council is a member of the Trust. The Children’s Services Overview & Scrutiny Panel has had a key role in monitoring the delivery of the outcomes set out in the plan. This is the refreshed version following the cross partnership review. This plan is intended to be valid until 2020. |

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**Background detail**

1. The Children’s Trust arrangements draw together all partners working to deliver services in Bournemouth for Children, Young People and Families. Through the Trust the partners are able to work collaboratively to identify needs, design, co-ordinate and align services and jointly assess their impact in improving outcomes.

   - All partners remain committed to the principles that led to the establishment of the Children’s Trust. Whilst legislation has moved on and such arrangements are no longer a requirement, the benefits of working collaboratively are clear.

   - In continuing to support the Trust arrangements, the development of a clear strategic statement of aims and object is key. The Plan for Children, Young People and Families and Bournemouth has the support of all partners and supports the ongoing work to meet needs and drive improvement in outcomes.

2. The Children’s Trust sets out a strategic vision in the Children, Young People and Families Plan. This plan is owned by all members of the Trust and it is used to challenge and monitor progress against the agreed strategic outcomes.

   - The 2014-2017 plan was published by the Children’s Trust in April 2014. This plan had been significantly updated from its predecessor to take account of changing needs and to provide a greater focus on commissioning.
• The 2014-2017 plan set out to be simpler, braver and more targeted, identifying the most significant issues such as legislative change and demographic issues. The plan also identified the contribution that each partner would make to delivering outcomes and how the impact of this contribution will be assessed.

• Links to other strategic plans were strengthened to demonstrate the joined up approach that is being taken to address key issues. Themes and priorities reflected those identified in the Joint Health and Wellbeing Strategy, and the Council’s Corporate Plan for example.

• Key performance indicators were determined through which the delivery of the plan has been managed.

• In 2014 the Plan was endorsed by Children’s Overview and Scrutiny Panel, recommended to Cabinet and adopted by Council.

3. The Plan for Children, Young People and their Families has been subject to review this year. It is anticipated that the refreshed plan will be signed off by the Children’s Trust Board by the end of this year.

4. The 3 main priority areas, expressed as ambitions, remain the same – namely – 1) improving prospects – reaching potential 2) Keeping Safe and well – enjoying good physical and mental health, and living a healthy lifestyle.

5. The revisions to the plan can mainly be categorised as updates – e.g. the national and local contexts, what we are going to do to achieve outcomes, key achievements from the previous year; sharpening of focus and language- more ambitious and aspirational; closer alignment between the way that we will measure our success and the underpinning performance indicators.

6. Performance management information will inform the Children’s Trust about the delivery of the Plan. The Children’s Overview and Scrutiny Panel will continue to receive reports on progress. Performance Indicators are aligned with Corporate measures.

Summary of financial/resource implications

7. None, as all activities set out in the plan are funded through existing budgets.

Summary of legal implications

8. None.
Summary of human resources implications

9. None.

Summary of environmental impact

10. None.

Summary of equalities and diversity impact

11. A key focus of the Plan for Children, Young People and Families is to support the vulnerable and those with additional needs. This has a significantly positive impact on ensuring equality of opportunity.

Summary of risk assessment

12. None.

Background papers

Appendices
PLAN FOR CHILDREN, YOUNG PEOPLE AND THEIR FAMILIES
December 2016 - March 2020

Working in partnership for children, young people & families
This is the 2016 refresh of our Plan for Children, Young People and their Families 2014-2017

All photographs throughout this publication are of Bournemouth children, used with permission

Alternative formats can be provided. For language translations or large print, please contact:

01202 456222 or cs@bournemouth.gov.uk

add link to web pages
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Introduction
Welcome to the 2016 refresh of Bournemouth’s Plan for Children, Young People and their Families. The plan has been refreshed to ensure that it is fit for purpose and continues to meet the needs of children and young people.

The purpose of Children’s Trusts is to bring together all partners with a role in improving outcomes for children to agree a common strategy on how they will cooperate to improve children’s wellbeing and to help embed partnership in partners’ routine delivery of their own functions.

Bournemouth Children’s Trust is committed to delivering effective services that ensure children and young people are safe and their welfare is secured through effective commissioning processes.

We are proud of our achievements in recent years but recognise there remain a number of key challenges and areas for improvement. We have built strong and effective partnerships and laid down the foundations to secure improvements by working together. We remain committed to improving the outcomes for children, young people and their families and want to help them to build a better life for themselves.

This plan sets out our shared ambition and our commitment to improving outcomes for all children and young people in Bournemouth, and those in our care who live outside the area. Our plan concentrates on key areas where we believe working together as a partnership will make a difference. When the words ‘we’ and ‘our’ are used in this plan it refers to Children’s Trust Partners.

The majority of children and young people in Bournemouth do well. They achieve well in school, enjoy good health, have comfortable homes and opportunities to not only reach their potential but to excel. However that is not the case for all children. A small but significant number of children have poor outcomes and the gap between them and other children is too wide. These are the children who are most dependent on effective help that is targeted on their needs. It is these children who are the main focus of this plan. The plan is intended to support all children in Bournemouth aged 0-19, young people aged 20 and over who are leaving care, and young people up to the age of 25 with learning difficulties / SEN / disabilities. We place specific emphasis on inclusive universal provision and effective targeted support for vulnerable families, carers and individuals and we will work with both adults and children to realise our ambitions.
We will ensure that universal services at all ages provide excellent support to improve outcomes and ensure our young people are ready for adult life and able to access employment.
Our Mission, Vision and Principles

Our Mission

In all areas of our plan we remain committed to:

‘To secure outstanding quality services to children, young people and their families so that they have the best possible start in life.’

Our Vision

That all children and young people in Bournemouth should:

- feel they are cared for and that they are safe and secure.
- are healthy, happy and free from poverty.
- receive a good education that allows them to fulfil their potential and achieve their ambitions.
- are well prepared for adulthood and the world of work, making a positive contribution as active members of their communities.

The Children’s Trust recognises the crucial role that all family members, not just mothers and fathers, but step parents, grandparents, siblings, other extended family members and carers, and the wider community play in building resilience and influencing what children experience and achieve as well as the consequences when families are in difficulty.

In utilising approaches that promote and strengthen community, children and family assets, building on the strengths of individuals and communities new ways of thinking about and responding to difficulties to promote a stronger sense of wellbeing and a better quality of life will develop.

Hearing and listening to the voices of children, young people and their families is essential in us moving forward with our partners to realise our ambitions.

In summary the Children’s Trust wants to improve outcomes for all, but in particular the most vulnerable children, young people and their families, and create savings in high cost specialist services by intervening early when issues first arise. Through this strategy the Children’s Trust will ensure children, young people and families develop resilience and reach their full potential in line with our ambitions.
The National Context

The Plan for Children, Young People and their Families sits within a national and local context, is determined and driven by legislation and guidance, and aligns with other strategies and plans of our partner agencies, and local Boards. We all share a common aim of trying to improve the lives of the people of Bournemouth.

There has been a large amount of legislative and policy change which has impacted on Children’s Services in recent years and more is set to come.

Below is a list of recent policies that have influenced the refresh of our plan-

*Improving prospects - reaching potential*
- Early Education and Childcare (September 2013)
- Early Years Pupil Premium (EYPP) (June 2014)
- GCSE and A Level Reform (April 2014)
- Raising Participation Age (March 2013)
- Future of Apprenticeships in England (October 2013)
- Children and Families Act 2014

*Keeping safe and well - enjoying good physical and mental health and living a healthy lifestyle*
- Serious Crime Bill (June 2014)
- Criminal Justice and Courts Bill (February 2014)
- Care Act (2014)
• Troubled Families (July 2013)
• Working Together to Safeguard Children (April 2013)
• Care Leavers Strategy (October 2013)
• Future in Mind (March 2015)
• Home Office 2010, Drug Strategy ‘Reducing Demand, Restricting Supply, Building Recovery: Supporting People to live a drug-free life’
• The mandation of the healthy child programme elements (now a Local Authority legal requirement)
• new guidance on ‘Schools Causing Concern’ arising from the recent Education Bill
• recently published white paper ‘Educational Excellence Everywhere’ (white paper at this stage).
• Promoting the education of looked after children - Statutory guidance for local authorities, July 2014
• The Children and Families Act 2014 amends section 22 of the Children Act 1989 to require every local authority in England to appoint an officer employed by the authority, or another authority, to make sure that its duty to promote the educational achievement of its looked after children is properly discharged. That officer is referred to as the Virtual School Head (VSH).
The Local Context

Population

Demographic Overview
Bournemouth has a resident population of 191,400 (Mid-2014 Estimate). Nearly 16% of the resident population is aged under 16 (30,500) and a further 3% (5,800) are aged 16 to 18.

The percentage of under-16s is lower than England and Wales (19%), the proportion of 16-18 year olds is also smaller than England and Wales (4%). It should be noted that these figures may include a small number of non-dependent children, particularly those attending Bournemouth’s two universities.

At the time of the 2011 Census there were 32,006 dependent children in Bournemouth (17% of the total population). This compares with 18% in Dorset, 20% in Poole and 22% in England and Wales.

According to the short-term sub-national population projections produced by ONS (2012 based) the number of 0-15 year olds is expected to increase by just over 16% between 2012 and 2022. In contrast to this, the increase in England over the same period is just over 9%.

In terms of numbers of dependent children across the borough there are fewer dependent children in the areas that border the coast. At ward level Kinson South has the largest number of dependent children followed by Moordown. Central and Westbourne and West Cliff wards have the smallest numbers of dependent children.

Since 2007 the overall number of births has exceeded the number of deaths, reversing the previous long term trend.

The crude birth rate per 1,000 has increased from 9.3 in 2002 to 12.0 in 2014. Fertility rates have also increased with the number of live births per 1,000 women aged 15-44 increasing from 44 to 46.5 over the same period.

The Office of National Statistics indicated that in 2014 there were 39,600 children and young people under the age of twenty resident in Bournemouth (20.7% of the population of Bournemouth), of which 11,200 were aged 0-4 years, (5.8% of the population of Bournemouth). Census statistics confirm that there was a decline in the number of 5-14 year olds between 2001 and 2011 but a significant increase in births which along with migration led to a 26% increase in 0-4 year olds.
Deprivation

Deprivation in Bournemouth
Based on the various measures used in the Index of Multiple Deprivation 2010 (IMD) Bournemouth is ranked 117\textsuperscript{th} out of 326 local authorities where the area ranked one is the most deprived and 326 the least deprived. This has improved since 2010 when the Borough ranked 96\textsuperscript{th}. This puts us in the second quarter of the most deprived areas across England.

The extent of deprivation varies across the Borough. There are 15 Lower Super Output Areas (LSOAs) in Bournemouth that rank in the top quintile - 20% most deprived LSOAs in England. The most deprived area in Bournemouth is Boscombe Central within the Boscombe West ward, which is ranked 226\textsuperscript{th} in England, putting it in the top 1\% of deprived local areas in England and is the 7\textsuperscript{th} most deprived local area within the South West region. (1 is the most deprived lower layer super output area (LSOA)\textsuperscript{(1)} in England through to the LSOA ranked 32,844)

Child poverty
Using the Income Domain Affecting Children Index (IDACI) from the Indices of Deprivation, 16\% of children in Bournemouth are within the 20\% most deprived Nationally, and nearly 7\% are within the 10\% most deprived. These children mostly live in recognised areas with targeted programmes in place.

Child Health Profile (March 2016)
Children and young people under the age of 20 years make up 20.7\% of the population of Bournemouth. 22.3\% of school children are from a minority ethnic group.

The health and wellbeing of children in Bournemouth is generally similar to the England average. Infant and child mortality rates are similar to the England average.

The level of child poverty is better than the England average with 17.7\% of children aged under 16 years living in poverty. The rate of family homelessness is better than the England average. 9.5\% of children aged 4-5 years and 15.8\% of children aged 10-11 years are classified as obese.

\textsuperscript{(1)} LSOAs are a geography developed by the Office for National Statistics (ONS) and first used in the 2001 Census. They generally have a population of between 1,000 and 3,000 and between 400 and 1,200 households. There have been some revisions for the 2011 Census results so the geographies remain within the target population size.
The hospital admission rate for alcohol specific conditions is higher than the England average.

The hospital admission rate for substance misuse is similar to the England average. A higher than average proportion of children is judged to have achieved a good level of development at the end of the foundation stage, with 71.7% achieving this milestone. The foundation stage assessment is completed in the final term of the academic year in which a child reaches the age of five.
The Plan

Despite much of the progress, locally children’s services continue to face pressure partly due to the impact of the recession on health, the pressure on budgets, and rising demand for services. In particular, there are more children being born, leading to more pupils, increasing numbers of looked after children, more children with child protection plans and increasing numbers of children with special educational needs and complex needs in addition to safeguarding pressures.

Planning to meet the needs of this increasing segment of the population will be a major challenge in the coming years. Many of the specific issues facing vulnerable groups of children and young people are related in part to the underlying impacts of poverty and deprivation.

There is a clear association between deprivation and the numbers of young people who are not in employment, education or training. The challenge is to keep this proportion low despite the economic downturn and pressure on resources. Our strategic approach is to focus on reducing the impact of factors that can lead to inequalities in outcomes for children and young people.

The 3 main priority areas are expressed through ambitions as set out below. These ambitions are realised through the implementation of our action plans, and outcomes are measured by performance indicators and monitored through the Children’s Trust programme group.

<table>
<thead>
<tr>
<th>Improving prospects - reaching potential</th>
<th>Keeping safe and well - enjoying good physical and mental health, and living a healthy lifestyle</th>
<th>Tackling inequalities - improving life chances</th>
</tr>
</thead>
<tbody>
<tr>
<td>All children have the best possible start in life</td>
<td>Children grow up healthy and happy, choosing positive lifestyles</td>
<td>Looked after children and care leavers receive high quality support to enable them to achieve better outcomes</td>
</tr>
<tr>
<td>Children, young people and families are resilient when faced with challenges</td>
<td>Children are safe from harm, neglect and exploitation</td>
<td>All children are healthy and free from poverty</td>
</tr>
<tr>
<td>All children and young people receive a good education that allows them to fulfil their potential and achieve their ambitions</td>
<td>Children in Bournemouth enjoy good mental health and emotional wellbeing</td>
<td>Children and young people enjoy living arrangements that are stable and permanent</td>
</tr>
</tbody>
</table>
All young people are well prepared for adulthood and the world of work, making a positive contribution as active members of their communities

All children feel they are cared for and that they are safe and secure

Ensuring that every child has the opportunity to develop and realise their potential in a safe family setting

**Improving prospects - reaching potential**

**All children have the best possible start in life**

**What do we know?**

For children to be ready to enjoy, learn and thrive at school they will need a good start in life. There is increasing evidence that outcomes across health, education and social care are determined from very early on in life. A healthy start in life begins at conception, runs through pregnancy and on into the first few years of life.

High levels of health inequality continue in some parts of Bournemouth, particularly in small geographical areas e.g. West Howe and Kinson, Boscombe and Townsend.

Children living in areas of greater deprivation and with multiple risk factors are likely to achieve poorer outcomes and this is what we are experiencing in Bournemouth. The inter-generational impact of this has significant social and economic cost.

**What are we going to do about it?**

Outcome - In Bournemouth babies and young children have a healthy start in life through:

- The implementation of Bournemouth’s Early Years Strategy, reviewed in response to the Early Education and Childcare Statutory Guidance for Local Authorities (Sept 2013).
- The development of locally integrated delivery following the move of health visiting to local authority commissioning.
Children, young people and families are resilient when faced with challenges

What do we know?
Nationally it is accepted that the benefits of early identification are widely recognised; identifying need at the earliest point and then providing good interventions, improves long-term outcomes for the child or young person, and results in less pressure on the public purse. This is no different in Bournemouth.

Some children and young people have caring responsibilities, which if excessive or inappropriate, can affect their wellbeing, education and development.

What are we going to do about it?
Outcome – children, grow up in strong families
Implementation of Bournemouth’s Early Help Partnership Strategy 2016-2020 to improve outcomes for children, young people and families by enabling them to access appropriate support as early as possible, so that they can maintain their quality of life, prevent any problems getting worse and feel stronger, happier and more confident.

We will ensure that young carers are identified and supported, so that they are able to live a full life and are protected from excessive or inappropriate caring responsibilities.

All children and young people receive a good education that allows them to fulfil their potential and achieve their ambitions

What do we know?
From 2013 to 2015 there was a consistent trend of children and young people in Bournemouth schools achieving more highly than the national average at the end of every key stage.

There has been an increase in the percentage of pupils in schools evaluated as good or better by Ofsted. As at March 2016 this is 95% pupils ranking 10th highest nationally.

Bournemouth has the highest percentage of academies in the country. By May 2016 this will be 88% of schools and likely to rise further in the near future.

Most children and young people do very well. There is a continuing need for schools to work towards closing any gaps in achievement.

What are we going to do about it?
Outcome – all children in Bournemouth have a high quality education
In Bournemouth we will continue to implement our Education Improvement Strategy by:

- Maintaining an overview of standards achieved by all groups of pupils, especially those who are ‘disadvantaged’ and eligible for Pupil Premium funding.
- Identifying any patterns and trends of under-performance.
- Calling for action, where necessary, by academy leaders and directors and by the Regional Schools Commissioner, to tackle under-performance in academies.
for the group of pupils who are disadvantaged and eligible for Pupil Premium.

- We will implement Bournemouth’s SEND Strategy to ensure that there is a culture of high expectations and proactive drive to continue to improving attainment outcomes for pupils with SEND.
All young people are well prepared for adulthood and the world of work, making a positive contribution as active members of their community

What do we know?

Most children make successful transitions into adulthood in Bournemouth. However young people from vulnerable groups between the ages of 16 and 18 tell us that they need more emotional support, more help to get into and stay in education, and more housing options. Young People also tell us that they need more advice and information on community activities and employment options.

We also know that locally there is good ‘A’ level provision, but a lack of alternative level 1 and level 2 education choices within school settings.

What are we going to do about it?
Outcome - young adults are ready for life and work

To improve the experience of Bournemouth’s young people transitioning into adulthood we will:-

- Embed Special Educational Needs and Disabilities reforms through strong partnership collaboration including young people and their families.
- Deliver the national Care Leavers Charter.
- Increase participation of our Looked After Children e.g. Opening Doors and improve the monitoring, tracking and targeted support of post 16 LAC/Care Leavers.
- Work closely with colleagues in housing to achieve their strategic aims in supporting young people in housing.
Keeping safe and well - being healthy, safe and active

Children grow up health and happy, choosing positive lifestyles
What do we know?

The rate of young people misusing alcohol in Bournemouth and requiring a hospital admission remains higher than the national average.
Locally there are also increasingly higher rates of young people who are admitted to hospitals locally with a deliberate or accidental injury compared with the national average.

Increasing numbers of young people in Bournemouth are using novel psychotropic substances (“legal and illegal highs”) against national trends.

Fewer young people are misusing alcohol and drugs compared with a decade ago.

The teenage pregnancy rate in Bournemouth is slightly higher than the South West regional average but lower than the figure for England and Wales.

There are significant health consequences of childhood obesity, including health and psychological problems.

What are we going to do about it?

Outcome - children and young people have healthy lifestyles

In order that the young people of Bournemouth become less likely to take part in risky behaviour we will:

- put in place a varied menu of high quality, easily accessible services that are “youth friendly”.
- build children and young people’s resilience and ability to make healthy lifestyle choices, including the implementation of the Pan Dorset Emotional Wellbeing and Mental Health Strategy, and ensure that they know how and where to seek help.
- Work to build communities and environments that support healthy choices and reduce risk taking behaviour.
- build up the resilience of Young People identified as being vulnerable to substance misuse.
Children in Bournemouth enjoy good mental health and emotional wellbeing

**What do we know?**

Children who are resilient enjoy better health and are less likely to become depressed and anxious. In Bournemouth the hospital rate for alcohol specific conditions for children and young people is higher than the England average, and the rate of young people admitted to hospital as a result of self harm is rising.

Like other parts of the country we recognise that the wait that children and young people experience to access adolescent mental health services is unacceptable.

**What are we going to do about it?**

Outcome - children have their emotional and mental health needs met

In Bournemouth we will work to reduce the risk of harm to children and young people in particular in areas of domestic abuse, effects of parental drug and alcohol use and mental health.

We are also looking to ensure more timely access to the Children and Adolescent Mental health Service (CAMHS).

In addition we will:

- help families care for their children by offering quick, simple, easy and effective routes into the right source of help for them to meet their needs.
- Use seconded mental health nurses in the Youth Offending Service to work with young people who have committed offences and who require mental health support.
- Implement the Pan Dorset Drug and Alcohol Strategy, the Bournemouth and Poole Domestic Abuse Strategy, and the Pan Dorset Emotional Wellbeing and Mental Health Strategy.

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Children are safe from harm, neglect and exploitation

**What do we know?**

Most children feel safe in Bournemouth but safeguarding remains a continued focus for all agencies involved in supporting children.

**What are we going to do about it?**

Outcome - children are safe from harm, neglect and exploitation

Children’s Social Care’s main function is the delivery of statutory services for the protection and wellbeing of vulnerable children and
Bournemouth local needs analysis confirms a prevalence of domestic abuse, mental health and substance misuse in families where interventions are necessary. Early and prompt responses to referrals made to our services have proved essential to protect children from abuse.

Child sexual exploitation is a significant risk that has been under reported in the past.

Young people. The service works closely with both internal and external partners to:

- Provide a clear ‘front door’ to Children’s Social Care, as the assessment and entry point into the Service, by responding to referrals regarding children at risk of harm and responding with partners to ensure safety and protection through our Children FIRST team.
- Investigate, assess and take action on any concerns raised regarding protection of children, including legal action through Children FIRST and Multi Agency Safeguarding Hub (MASH).
- Respond to referrals regarding Children in Need (Children’s Act 1989 S17) leading multi agency assessments and plans to support and deliver more positive outcomes, including Children with Disabilities.
- Support and protect children and families affected by Child Sexual Exploitation.

We are continue to work with partners to identify and support vulnerable children and young people at risk of child sexual exploitation or at risk of being missing.

Tackling Inequalities

- Looked after children and care leavers receive high quality support to enable them to achieve better outcomes.

What we know?
We are working hard to reduce the need for children and young people to enter the care system by focusing early help and support and social care interventions on them and their families and carers.

What are we going to do about it?
Outcome - Disadvantaged children make good progress

In Bournemouth we will:
so problems are resolved and they develop resilience in their homes and communities. It is a right of every child and young person to be brought up in a safe caring family and the work we are doing to strengthen our fostering and adoption service and improve our family support services is all designed to achieve this ambition.

- Implement our Looked After Children and Care Leavers Strategies which incorporates the priorities of the Corporate Parenting Panel.

- Act upon the relevant strategic intentions of the Commissioning and Sufficiency Plan for Looked After Children and Care Leavers, specifically around the provision of accommodation closer to home and good care planning.

- Continue to reduce the current number of LAC placed greater than 20 miles from their biological parent’s address.

- Implement the Virtual School Improvement Plan and post 16 LAC and Care Leaver’s Action Plan.

- Finalise and implement the new Pan-Dorset protocol and reduce offending by children in care.

We will also give children the stability and permanence they need as quickly as possible, and develop better support for care leavers.
All children are healthy and free from poverty

What do we know?
The borough has recognised areas of deprivation including West Howe, Boscombe West, Townsend and the Beaufort estate.

There are around 2,200 children living in low income families.

There are five wards with more than a quarter of children living in poverty. Although the prevalence rate is high in Boscombe West, for example, the number of dependent children is relatively small. When compared at ward level, most deprived children are found in Kinson South.

What are we going to do about it?
To lift families out of poverty we will work with partner agencies to implement Bournemouth’s Approach to Child Poverty. In addition we will continue to:

- support the agreed aims and objectives of the Boscombe Commitment, targeting resources to directly tackle the inequalities experienced in this community.
- support the agreed aims and objectives of the West Howe Commitment, targeting resources to directly tackle the inequalities experienced in this community and working with the community to develop locally owned solutions.

Children and young people enjoy living arrangements that are stable and permanent

What do we know?
Good quality local placement provision is most likely to achieve positive outcomes and long term stable placements for children, and we know that this is something we need to ensure more of in Bournemouth.

What are we going to do about it?
Outcome – Children and young people live in homes or suitable accommodation with people who care about them.

In Bournemouth we will work with partner agencies to align commissioning arrangements and processes to have sufficient and appropriate arrangements to meet the care and accommodation needs of the children and young people in the Borough.

All children feel they are cared for and that they are safe and secure

What do we know?

What are we going to do about it?
Outcome - children are safe from neglect and abuse
The impact of neglect and abuse on children is damaging and far reaching. In Bournemouth the number of children in need, children on Protection Plans, referrals to Social Care and numbers of Looked After Children continue to increase.

We are committed to identifying and responding effectively to neglect at the earliest stages so that the most vulnerable children in our society do not remain too long in families where they are at risk.

In Bournemouth we will:
- Develop and strengthen our Early Help Partnership to positively intervene and tackle problems as soon as they emerge for children, young people and their families and with populations identified as being most at risk of developing problems.
- Implement the Looked After Children and Care Leavers Strategies.
- Act upon the strategic intentions of the Commissioning and Sufficiency Plan for Looked After Children and Care Leavers.
- Seek to improve our understanding of the extent of neglect locally and develop shared strategies to work with neglectful families.
Ensuring delivery of our plan

Governance

Bournemouth’s Children’s Trust consists of two parts:

The Children’s Trust Board - the key strategic group, with responsibility for developing the vision and direction for the Trust, including the plan for Children, Young People and their families.

And

The Programme Group - who have responsibility for managing the day to day functions of the Children’s Trust and are the ‘delivery arm’ of the Children’s Trust at a local level.

The Children’s Trust in Bournemouth represents a wide range of partner agencies who work with children, young people and their families.

This plan will be monitored by the Board and the Programme Group.

Each of our ambitions will appear in the plans of the Strategic Boards that sit below and are accountable to the Children’s Trust Board. The Strategic Boards will oversee operational groups who will find ways to implement the Plan’s ambitions - making the plan a reality and reviewing the outcome measures to monitor its success. Progress will be monitored, measured and reported through the Governance Structure up to the Children’s Trust Board. Strategic leads will be appointed to drive achievement of outcomes and report progress back to the Board.

The Children’s Trust Board links with the Local Safeguarding Children Board, and the Bournemouth and Poole Health and Wellbeing Board to ensure that strategies and work programmes align.

This plan seeks to complement, not replicate, the activity undertaken by other Boards to improve outcomes for vulnerable children, young people and their families.
Measuring our success
How we will know our plan is helping Children, Young People and their families

In order to find out how well our plan is working we will do the following:
- We will seek the views of children, young people and families
- We will monitor and challenge our own progress
- We will work with outside bodies who review our services.

We will know we have made a difference to the children, young people and families in Bournemouth when we see:

- **Improving prospects**
  - Fewer health inequalities.
  - An ongoing decrease in the attainment gap between advantaged and disadvantaged children.
  - All children attending good or outstanding early years and educational settings.

- **Keeping safe and well**
  - A decrease in the number of admissions to hospital due to injuries.
  - More children of healthy weight.
  - More children living in their own caring families.

- **Tackling inequalities**
  - Looked After Children and Care leavers achieving greater educational outcomes, and more care leavers in education, employment and training.
  - Improved placement stability.
  - More children experiencing emotional wellbeing.
Key achievements from 2015/16

Children’s Social Care

As a result of work undertaken on the Ofsted Action Plan and the work following the recent Peer Review of the Children’s Social Care Service, we have been able to move forward with a more focused service Ambitions Plan. The external PEER review highlighted strengths within the service including aspirations of care leavers being met, children in care services are good, quality and consistency of supervision and management oversight is good, workforce stability improving and elected members are knowledgeable and engaged.

1. The Service has also achieved a refurbishment and occupation of the second floor of Milton House, creating 2 new training flats for looked after young people, to extend the number of young people able to have their first experience of independent living.
2. Establishment of a new generic recruitment campaign which has resulted in many new posts being appointed to and now gives us the ability to start growing our own talent for the future.
3. Appointment of a new Principal Social Worker to lead on a refreshed workforce development strategy.
4. Leading on the establishment of the Regional Adoption Services.
5. Strengthening of the services to support vulnerable children who are at risk of Child Sexual Exploitation.
6. Creation of the multi agency safeguarding hub.
7. Ensuring that costs and budget implications form part of every decision made regarding the care of children and young people, has helped to quantify budget savings.
8. Implementation of the Best Care Strategy, which has improved care planning for children on the edge of care, and reduced numbers.
9. Numbers of children achieving permanence through Adoption remains consistently high in comparison to National trends and statistical neighbours.
10. Reduced the number of commissioned placements for young people placed more than 20 miles away from Bournemouth.
11. Decrease of 7.2% in LAC numbers during 2015/16 which is in contrast to the trend nationally which is rising.
12. Ofsted Inspection of residential children’s home as ‘outstanding’.
13. The 2015/16 year is the first year in which the number of in house fostering placements have exceeded those of Independent Fostering Agencies.
Children and Young People’s Services

- 95% pupils in good or better schools - national rank 7 as at February 2016.
- Bournemouth recognised by OFSTED as performing well when compared to other SW authorities.
- The percentage of children achieving a Good Level of Development at the end of the Early Years Foundation Stage increased by 5% in 2015 to 72%, which is 6% above National. The gender gap remained significantly less than in 2013. The attainment gap for children living in the 30% most disadvantaged areas was further narrowed as was the gap between the 20% lowest attaining and the rest with all outcomes better than National.
- June 2105, 79% (639 children) of eligible two year olds accessing their funded early educational entitlement placing Bournemouth top against statistical neighbours, second in the SW and 13th of all 152 LAs nationally. All places being offered in Good or Outstanding provision.
- End of KS1 results 2015 showing continuing rising trend and remaining well above national.
- KS2 results 2015 above national at expected level 4 for second year in a row and good improvement at higher level 5, above national for the first time.
- Effective support for groups of schools to form multi-academy or other collaborative academy trusts.
- Most elements of SEND Reforms on target.
- Successful YOS merger Pan Dorset with maintained good performance in First Time Entrants, Re-Offending Rates and Custodial sentence rates.
- Targets for Phase 1 of Troubled Families achieved & entry to Phase 2 secured.
- 96.6% of cases transferred to Early Help Services, did not require any other services (Tracked for 12 Months)
- Increase in cases held at Partnership Plus level not requiring a statutory service.
- The Family Solutions Team undertook Lead Professional roles and provided a service to 125 vulnerable families in Bournemouth last year to prevent family breakdown.
- Percentage of Bournemouth pupils with SEN support achieving a ‘good level of development’ at foundation stage continues to track well above the national average (40.0% vs 24.4%).
- 100% of KS4 Cohort with statements of SEN were in Education & Employment or Training at 17 (2013 - 14)
- The Personal Outcomes Evaluation Tool administered across 70 local authorities indicated that Bournemouth practitioners, parents and young people had a comparatively better experience of the Special Educational Needs Statutory Assessment process than in other local authorities in many areas e.g. More than three quarters of parents from Bournemouth (83%) said their views had been fully included when the Education Health and Care plan had been developed, a higher proportion than parents from other parts of England (73%). Three quarters of parents from Bournemouth said the support their child had received was good or very good in helping them in relation to: enjoying relationships with family (75%), and taking part in school and learning (80%). Three quarters of children and young people from Bournemouth said the support they had received was good or very good in four of the eight areas we asked about: Learning (77%), Home (94%), Feeling safe (90%) and Quality of life (77%).
Signatures of partners

Councillor Nicola Greene
Cabinet member for Education and Children’s Services

Councillor Jane Kelly
Portfolio Holder for Partnerships, Regeneration and Public Health

Tony Williams
Chief Executive

Jane Portman
Executive Director - Adults & Children
Deputy Chief Executive

xxxx
Director of Service Delivery, Dorset CCG

Dr Isi Sosa
Named GP for Safeguarding Children, Dorset CCG

Sam Crowe
Assistant Director of Public Health

xxxx
Director of Children and Young People’s Services, DHUFT

Helen Hender
Bournemouth CVS
Recommendation:

1. That the Panel approve the Forward Plan and recommend any amendments to the Chair and Vice-Chair’s agenda group as necessary

Recurring items can be seen on Annexe 1.

<table>
<thead>
<tr>
<th>Subject</th>
<th>Reason for Review</th>
<th>Benefits</th>
<th>Responsible Officer, Cabinet Portfolio</th>
</tr>
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<tbody>
<tr>
<td>Local Safeguarding Children’s Board (LSCB) Annual Report and Business Plan (Due November annually)</td>
<td>The Panel annually receives the report and business plan of the LSCB in accordance with the Panel’s statutory role. The Panel have asked to receive a briefing following the April 2014 OFSTED report of the LSCB which gave the rating ‘requires improvement’.</td>
<td>That the Panel has the opportunity to scrutinise and review the annual report and business plan and make comments and recommendations where necessary.</td>
<td>Sarah Elliott, Independent Chair of LSCB</td>
</tr>
<tr>
<td>Early Help</td>
<td>For the Panel to engage in the consultation for the revised Early Help strategy and to consider associated budget implications and service remodelling, in advance of</td>
<td>For the Panel to engage in the consultation for the revised strategy and to be assured that the service design and delivery of early help will meet the needs of the population and that budgets</td>
<td>Carole Aspden, Service Director, Children and Young People</td>
</tr>
</tbody>
</table>

Scheduled for Panel Meeting: 17 November 2016
<table>
<thead>
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<tr>
<td></td>
<td>the Portfolio Holder adopting the strategy.</td>
<td>will be used to maximise the benefits.</td>
<td>Cabinet Portfolio is Children’s Services and Education unless otherwise stated.</td>
</tr>
<tr>
<td>Forward Plan Review</td>
<td>For the Panel to conduct a full review of its Forward Plan in a pre-panel meeting in November.</td>
<td>TBC</td>
<td>Panel Members</td>
</tr>
<tr>
<td>Emotional Health Strategy</td>
<td>For the Panel to scrutinise the Emotional Health Strategy in advance of it being adopted. To be circulated by the Service Director outside of a formal meeting.</td>
<td>To assure the Panel that the provision of mental health Services for children is sufficient.</td>
<td>Neil Goddard, Service Director, Community Learning and Commissioning</td>
</tr>
<tr>
<td>Corporate Parenting Panel Update</td>
<td>For the Panel to receive a verbal update from the chair of the Corporate Parenting Panel.</td>
<td>To fulfil the Panel’s responsibility for scrutiny of corporate parenting in the borough.</td>
<td>Councillor Nicola Greene, Cabinet Member for Education and Children’s Services</td>
</tr>
<tr>
<td>Emotional Health and Wellbeing Services for Children Due January 2017</td>
<td>To scrutinise the partnership strategy under which Child and Mental Health Services (CAMHS) is a provider.</td>
<td>To assure the Panel that the provision of health and wellbeing Services for children is sufficient.</td>
<td>Rachel Gravett, Access to Resources Manager, Community Learning and Commissioning</td>
</tr>
<tr>
<td>Pupil Place Planning</td>
<td>For the Panel to review current primary and secondary school</td>
<td>TBC</td>
<td>TBC</td>
</tr>
</tbody>
</table>

Scheduled for Panel Meeting: 18 January 2017
<table>
<thead>
<tr>
<th>Subject</th>
<th>Reason for Review</th>
<th>Benefits</th>
<th>Responsible Officer, Cabinet Portfolio</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>placement capacity and to assess the future landscape for primary and secondary school placement in Bournemouth.</td>
<td></td>
<td>Cabinet Portfolio is Children’s Services and Education unless otherwise stated.</td>
</tr>
</tbody>
</table>

**Scheduled for Panel Meeting: 16 March 2017**

<table>
<thead>
<tr>
<th>Corporate Parenting Panel Update</th>
<th>For the Panel to receive a verbal update from the chair of the Corporate Parenting Panel.</th>
<th>To fulfil the Panel’s responsibility for scrutiny of corporate parenting in the borough.</th>
<th>Councillor Nicola Greene, Portfolio Holder, Education and Children’s Services, Chair of CPP</th>
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</thead>
<tbody>
<tr>
<td>Pre-Panel Presentation - Impact of Abuse and Neglect on Children</td>
<td>TBC</td>
<td>TBC</td>
<td>TBC</td>
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<tr>
<td>Due March 2017</td>
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<tr>
<td>Educational Attainment</td>
<td>For the Panel to scrutinise validated education outcomes from summer school examinations in 2016.</td>
<td>TBC</td>
<td>Carole Aspden, Service Director, Children and Young People</td>
</tr>
<tr>
<td>Annual Report of the Standing Advisory Committee on Religious Education (SACRE) (Due November annually)</td>
<td>For the Panel to consider the annual report from SACRE in accordance with the statutory duty of the Panel</td>
<td>For the Panel to be aware of any issues relating to the work of SACRE.</td>
<td>Carole Aspden, Service Director, Children and Young People &amp; Peter McNutt, Strategy Leader, Children &amp; Young People</td>
</tr>
<tr>
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<tr>
<td>Corporate Parenting Panel (CPP) Annual Statement</td>
<td>For the Panel to be aware of the work being undertaken by the CPP, to question the Chair of CPP on its output and to receive the CPP Annual Statement.</td>
<td>That the Panel is assured that the changes made to the CPP in April 2016 have been effective.</td>
<td>Councillor Nicola Greene, Portfolio Holder, Education and Children’s Services, Chair of CPP</td>
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<td>Corporate Parenting Panel Update</td>
<td>For the Panel to receive a verbal update from the chair of the Corporate Parenting Panel.</td>
<td>To fulfil the Panel’s responsibility for scrutiny of corporate parenting in the borough.</td>
<td>Councillor Nicola Greene, Portfolio Holder, Education and Children’s Services, Chair of CPP</td>
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<tr>
<td>Special Educational Needs and Disabilities (SEND) Transport Policy</td>
<td>Further to the meeting of 16 June 2016 where members considered proposed revisions to the transport policy for children and young people who have a Statement of Special Educational Needs (SEN) or a statutory Education, Health and Care Plan (EHCP). To receive a report one year on from the policy’s implementation (July 2016).</td>
<td>To review the impact of changes within the policy and be assured of its effectiveness.</td>
<td>Phil Saint, The Principal SEND Officer.</td>
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<tr>
<td>Scheduled for Panel Meeting: 14 September 2017</td>
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<td>Councillor Nicola Greene, Portfolio Holder, Education and Children’s Services, Chair of CPP</td>
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<tr>
<td>Items to be scheduled</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Emotional Health Strategy</td>
<td>For the Panel to scrutinise the Emotional Health Strategy a year after its adoption.</td>
<td>To assure the Panel that the provision of mental health Services for children is sufficient.</td>
<td>Neil Goddard, Service Director, Community Learning and Commissioning</td>
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<td>(Due November 2017)</td>
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<tr>
<td>Special Educational Needs (SEN) Support and Children with Disabilities</td>
<td>Support for Children with SEN and Disabilities is crucial in empowering them to achieve their full potential.</td>
<td>That the Panel consider what approach should be taken to review the Council’s role in support Children with SEN and Children with disabilities and look into any particular issue.</td>
<td>Carole Aspden, Service Director - Children’s and Young Peoples Service.</td>
</tr>
<tr>
<td>Task and Finish Groups</td>
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<tr>
<td>Task and finish group to work with Bournemouth Youth Committee - BYC</td>
<td>Task and finish group to work with Bournemouth Youth Council (BYC) on their findings about bullying among young people.</td>
<td>To assist the BYC to take forward their recommendations on bullying, identifying areas where the Council could be useful in tackling this issue.</td>
<td>Geraint Griffiths, Head of Integrated Youth Service/ Terry Husher, Participation Youth Worker</td>
</tr>
<tr>
<td>Task and Finish Group on Pupil Premium and</td>
<td>Review began at Corporate Parenting Panel</td>
<td>TBC</td>
<td>TBC</td>
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<td>other Support for 16-18-Year-old Looked After Children in Education</td>
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<td>Task and Finish Group on Looked After Children and Bullying</td>
<td>Review began at Corporate Parenting Panel</td>
<td>TBC</td>
<td>Suzie Levett, Virtual School Headteacher; Nick Lyons, Education Caseworker for Looked After Children</td>
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<tr>
<td>Meeting</td>
<td>Item</td>
<td>Frequency</td>
<td>Status</td>
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<tr>
<td>January</td>
<td>Six Monthly Adoption Report</td>
<td>Annually, due January</td>
<td>Statutory</td>
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<tr>
<td></td>
<td>Performance Management</td>
<td>Quarterly, due January</td>
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<tr>
<td></td>
<td>Corporate Parenting Panel (verbal update)</td>
<td>Quarterly, after CPP meeting</td>
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<tr>
<td>March</td>
<td>Ambitions Plan</td>
<td>Due at alternate meetings</td>
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<td></td>
<td>Annual Report of the Standing Advisory Committee on Religious Education (SACRE)</td>
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<tr>
<td>April</td>
<td>Performance Management</td>
<td>Quarterly, due April</td>
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<tr>
<td></td>
<td>Corporate Parenting Panel Annual Statement</td>
<td>Annually, due April</td>
<td></td>
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<tr>
<td>June</td>
<td>Ambitions Plan</td>
<td>Due at alternate meetings</td>
<td>Statutory</td>
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<td></td>
<td>Independent Visitor to Milton House</td>
<td>Annually, due June</td>
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<td></td>
<td>Corporate Parenting Panel (verbal update)</td>
<td>Quarterly, after CPP meeting</td>
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<td>July</td>
<td>Six Monthly Adoption Report</td>
<td>Annually, due July</td>
<td>Statutory</td>
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<td>Performance Management</td>
<td>Quarterly, due July</td>
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<tr>
<td>September</td>
<td>Annual Report on Children's Social Care Compliments and Complaints, Key Performance Indicators</td>
<td>Annually, due September</td>
<td>Statutory</td>
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<td></td>
<td>Annual Written Report on Corporate Parenting from Independent Review Officers</td>
<td>Annually, due September</td>
<td>Statutory</td>
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<td>Corporate Parenting Panel (verbal update)</td>
<td>Quarterly, after CPP meeting</td>
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<tr>
<td>October</td>
<td>Annual Report by the Registered Person for Milton House</td>
<td>Annually, due September/October</td>
<td>Statutory</td>
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<tr>
<td></td>
<td>Performance Management</td>
<td>Due October quarterly</td>
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<tr>
<td>November</td>
<td>Local Safeguarding Children's Board (LSCB) Annual Report and Business Plan</td>
<td>Annually, due November</td>
<td>Statutory</td>
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<td></td>
<td>Ambitions Plan</td>
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